

SINGLE AUDIT REPORT

YEAR ENDED JULY 31, 2020

SINGLE AUDIT REPORT

YEAR ENDED JULY 31, 2020

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Financial Report

OUELLETTE & ASSOCIATES, P.A. CERTIFIED PUBLIC ACCOUNTANTS

Mark R. Carrier, C.P.A. Michael R. Dunn, C.P.A. Jonathan A. Hussey, C.P.A., M.S.T. Steven R. Lamontagne, C.P.A. Gary W. Soucy, C.P.A. Gary A. Wigant, C.P.A. C. Joseph Wolverton, Jr., C.P.A.

Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

To the Board of Directors Southern New Hampshire Services, Inc. and Affiliate Manchester, New Hampshire

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the combined financial statements of Southern New Hampshire Services, Inc. (the Organization) and affiliate, which comprise the combined statement of financial position as of July 31, 2020, and the related combined statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the combined financial statements, and have issued our report thereon dated February 8, 2021.

Internal Control over Financial Reporting

In planning and performing our audit of the combined financial statements, we considered the Organizations' internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the combined financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organizations' internal control. Accordingly, we do not express an opinion on the effectiveness of the Organizations' internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Organizations' combined financial statements will not be prevented or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the Organizations' combined financial statements will not be prevented or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Southern New Hampshire Services, Inc. and affiliate's combined financial statements are free from material misstatement, we performed tests of their compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organizations' internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organizations' internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Ouellette & Associates, P.A. Certified Public Accountants

February 8, 2021 Lewiston, Maine **OUELLETTE & ASSOCIATES, P.A.** CERTIFIED PUBLIC ACCOUNTANTS

Mark R. Carrier, C.P.A. Michael R. Dunn, C.P.A. Jonathan A. Hussey, C.P.A., M.S.T. Steven R. Lamontagne, C.P.A. Gary W. Soucy, C.P.A. Gary A. Wigant, C.P.A. C. Joseph Wolverton, Jr., C.P.A.

Independent Auditor's Report on Compliance for Each Major Program and on Internal Control over Compliance and Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

To the Board of Directors Southern New Hampshire Services, Inc. and Affiliate Manchester, New Hampshire

Report on Compliance for Each Major Federal Program

We have audited Southern New Hampshire Services, Inc. (the Organization) and affiliate's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of Southern New Hampshire Services, Inc. and affiliate's major federal programs for the year ended July 31, 2020. Southern New Hampshire Services, Inc. and affiliate's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of Southern New Hampshire Services, Inc. and affiliate's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Southern New Hampshire Services, Inc. and affiliate's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of Southern New Hampshire Services, Inc. and affiliate's compliance.

Opinion on Each Major Federal Program

In our opinion, Southern New Hampshire Services, Inc. and affiliate complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended July 31, 2020.

Report on Internal Control over Compliance

Management of Southern New Hampshire Services, Inc. and affiliate is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Southern New Hampshire Services, Inc. and affiliate's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Southern New Hampshire Services, Inc. and affiliate's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control of deficiencies, in internal control over compliance that a type of compliance with a type of compliance that a type of compliance with a type of deficiencies, in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance that a type of compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Report on Schedule of Expenditures of Federal Awards Required by Uniform Guidance

We have audited the combined financial statements of Southern New Hampshire Services, Inc. and affiliate as of and for the year ended July 31, 2020, and have issued our report thereon dated February 8, 2021, which contained an unmodified opinion on those combined financial statements. Our audit was conducted for the purpose of forming an opinion on the combined financial statements as a whole. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the Uniform Guidance and is not a required part of the combined financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the combined financial statements. The information has been subjected to the auditing procedures applied in the audit of the combined financial statements or to the combined financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated in all material respects in relation to the combined financial statements as a whole.

Ouellette & Associates, P.A. Certified Public Accountants

February 8, 2021 Lewiston, Maine

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

FISCAL YEAR ENDED JULY 31, 2020

Federal Grantor Pass-through Grantor Program or Cluster Title	Federal CFDA Number	Pass-Through Identifying Number	Subrecipient Expenditures	Federal Expenditures
FEDERAL AWARDS				
U.S. Department of Agriculture: Pass-Through State of New Hampshire Department of Health and Human Services Special Supplemental Nutrition Program for Women,				
Infants and Children	10.557 10.557	184NH703W1003 174NH703W1003	\$ - 	\$ 1,217,641 104,798 1,322,439
Pass-Through Belknap Merrimack Community Action Program Food Distribution Cluster				
Commodity Supplemental Food Program	10.565 10.565	201818Y800544 201919Y800544		67,229 9,000
Total Food Distribution Cluster				76,229
Pass-Through State of New Hampshire Department of Education				
Child and Adult Care Food Program	10.558			835,132
Child Nutrition Cluster Summer Food Service Program for Children	10.559			134,094
Total U.S. Department of Agriculture			\$ -	\$ 2,367,894
U.S. Department of Housing and Urban Development: Direct Program				
Section 8 Project-Based Cluster Section 8 Moderate Rehabilitation Single Room Occupancy	14.249		\$ -	\$ 541,515
Pass-Through State of New Hampshire Department of Health and Human Services				
Emergency Solutions Grant Program	14.231	E17-DC-33-0001		97,454
Pass-Through Belknap Merrimack Community Action Program Lead-Based Paint Hazard Control in Privately-Owned Housing	14.900			1,000
Total U.S. Department of Housing and Urban Development			<u></u> \$ -	\$ 639,969
U.S. Department of Homeland Security: Passed-through Regional United Way Agency Emergency Food and Shelter National Board Program	97.024		\$ -	\$ 11,000
Pass-Through State of New Hampshire Governor's Office of Strategic Initiatives Emergency Food and Shelter National Board Program	97.024	592600-007		12,000
Total U.S. Department of Homeland Security			\$ -	\$ 23,000
Subtotal			\$ -	\$ 3,030,863
Subtotui			Ψ -	÷ 5,050,005

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

FISCAL YEAR ENDED JULY 31, 2020

Federal Grantor Pass-through Grantor Program or Cluster Title	Federal Pass-Throu CFDA Identifying Number Number			Subrecipient Expenditures		Federal penditures	
Amount Forward			\$		\$	3,030,863	
<u>U.S. Department of Labor:</u> Pass-Through State of New Hampshire Department of							
Resources and Economic Development							
WIOA Cluster	17.050	00 (000(10	•		•	1 100 501	
WIOA Adult Program	17.258	02-6000618	\$	172,457	\$	1,420,594	
WIOA Dislocated Worker Formula Grants WIOA Youth Activities	17.278 17.259	02-6000618		93,465		1,039,492	
Total WIOA Cluster	17.239	02-6000618		265,922		<u>58,794</u> 2,518,880	
Total WIOA Cluster				205,922		2,510,000	
Senior Community Service Employment Program	17.235	02-6000618		82,626		196,277	
Workforce Investment Act (WIA) Dislocated Worker							
National Reserve Demonstration Grants	17.280	02-6000618				1,133,911	
Total U.S. Department of Labor			\$	348,548	\$	3,849,068	
U.S. Department of Treasury: Pass-Through State of New Hampshire Governor's Office							
<i>of Strategic Initiatives</i> Coronavirus Relief Fund	21.019	COVID	\$		¢	297,146	
Colonavirus Renei Fund	21.019	COVID	Ð		\$	297,140	
Total U.S. Department of Treasury:			\$		\$	297,146	
U.S. Department of Energy: Pass-Through State of New Hampshire Governor's Office of Strategic Initiatives Weatherization Assistance for Low-Income Persons	81.042	EE0006169	¢		¢	575 477	
weatherization Assistance for Low-income Persons	81.042	EE0000109	\$		\$	535,473	
Total U.S. Department of Energy:			\$		\$	535,473	
U.S. Department of Education:							
Pass-Through State of New Hampshire Department							
Of Education	04.000		•		A	00 (5)	
Adult Education - Basic Grants to States	84.002	67011-ABE	\$	-	\$	82,656	
	84.002	67011-ABE				93,604	
Total U.S. Department of Education			\$	-	\$	176,260	
Corporation for National and Community Services:							
Direct Program							
Retired and Senior Volunteer Program	94.002 94.002	20SRANH002 17SRANH002	\$	-	\$	43,062 77,644	
Total Corporation for National and							
Community Services			\$	-	\$	120,706	
Subtotal			\$	348,548	\$	8,009,516	

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

FISCAL YEAR ENDED JULY 31, 2020

Federal Grantor Pass-through Grantor Program or Cluster Title	Federal CFDA Number	Pass-Through Identifying Number		brecipient penditures	Federal Expenditures		
Amount Forward			\$	348,548	\$	8,009,516	
U.S. Department of Health and Human Services:				<u> </u>			
Direct Program							
Head Start Cluster							
Head Start	93.600	01CH010602-02	\$	-	\$	7,162,371	
	93.600	01HP000241-01				285,762	
	93.600	01HP000241-01-C3				2,998	
	93.600	01CH010602-02-C3				17,637	
Total Head Start Cluster	93.600	01CH010602-02-C3				72,552 7,541,320	
						.,	
Pass-Through State of New Hampshire Office of Strategic Initiatives							
Low-Income Home Energy Assistance	93.568	G-19B1NHLIEA				9,341,297	
	93.568	G-20B1NHLIEA				239,448	
	93.568	G-1901NHLIEA				459,544	
	93.568	G-2001NHLIEA				203,864	
						10,244,153	
Pass-Through State of New Hampshire Department							
Of Health and Human Services							
Temporary Assistance for Needy Families	93.558	2017G996115		653,641		2,772,159	
	93.558	2018G996115		42,807		244,649	
				696,448		3,016,808	
Community Services Block Grant	93.569	G-1901NHCOSR				1,525,697	
	93.569	2001NHCOSR -COVID				36,149	
						1,561,846	
Community Services Block Grant Discretionary Awards	93.570	G-17B1NHCOSR				111,089	
Aging Cluster							
Special Programs for the Aging, Title III, Part B, Grants							
for Supportive Services and Senior Centers	93.044	17AANHT3SP				18,611	
CCDF Cluster							
Child Care and Development Block Grant	93.575	2018G996005				1,039,469	
	93.575					100,821	
						1,140,290	
Child Care Mandatory and Matching Funds of The Child Care and Development Fund	93.596	2019G999004				1 443 500	
The Child Cale and Development Fund	95.590	20190999004				1,443,500	
Total CCDF Cluster						2,583,790	
Pass-Through University of New Hampshire							
Every Student Succeeds Act/Preschool Development Grants	93.434	90TP0060				218,492	
Total U.S. Department of Health and							
Human Services			\$	696,448	\$	25,296,109	
TOTAL EXPENDITURES OF FEDERAL AWARDS			¢	1,044,996	\$	33,305,625	
IVIAL DAI DIDII URES OF FEDERAL AWARDS			Φ	1,077,770	Þ	33,303,023	

NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

YEAR ENDED JULY 31, 2020

NOTE 1: BASIS OF PRESENTATION

The accompanying schedule of expenditures of federal awards (the Schedule) includes the federal award activity of Southern New Hampshire Services, Inc. and affiliate under programs of the federal government for the year ended July 31, 2020. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of Southern New Hampshire Services, Inc. and affiliate, it is not intended to and does not present the financial position, changes in net assets, or cash flows of Southern New Hampshire Services, Inc. and affiliate.

NOTE 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance wherein certain types of expenditures are not allowable or are limited as to reimbursement.

Pass-through entity identifying numbers are presented where available.

NOTE 3: HEAD START PROGRAMS CFDA #93.600

Due to the COVID pandemic, the Organization was unable to meet its matching requirements in accordance with terms of the grant award. The Organization received a waiver from the Department of Health and Human Services due to the pandemic to remain in compliance with the grant award during the year ended July 31, 2020.

NOTE 4: INDIRECT COST RATE

Southern New Hampshire Services, Inc. and affiliate has negotiated an indirect cost rate of 9.36% with the Department of Health and Human Services.

SCHEDULE OF FINDINGS AND QUESTIONED COSTS

YEAR ENDED JULY 31, 2020

Section I <u>Summary of Auditor's Results</u>		
Financial Statements		
Type of auditor's report issued:		Unmodified
Internal control over financial reporting: Material weakness(es) identified?	Yes	No
Significant deficiency(ies) identified?	Yes	<u>$$</u> None reported
Noncompliance material to financial statements noted?	Yes	<u>No</u>
Federal Awards		
Internal control over major programs: Material weakness(es) identified?	Yes	No
Significant deficiency(ies) identified?	Yes	<u>$$</u> None reported
Type of auditor's report issued on compliance for major programs:		Unmodified
Any audit findings disclosed that are required to be reported in accordance with CFR Section 200.156(a) of the Uniform Guidance?	Yes	No
Identification of major programs:		
<u>Name of Federal Program or Cluster</u>		<u>CFDA Number</u>
WIC Special Supplemental Nutrition Program for W And Children Temporary Assistance for Needy Families Low-Income Home Energy Assistance	Vomen, Infants	10.557 93.558 93.568
Dollar threshold used to distinguish between Type A and Type B programs:		<u>\$999,169</u>
Auditee qualified as low-risk auditee?	<u>√</u> Yes	No
Section II <u>Financial Statement Findings</u>		
No matters are reportable.		

Section III Federal Award Findings and Questioned Costs

No matters are reportable.



COMBINED FINANCIAL STATEMENTS AND SUPPLEMENTARY INFORMATION

FOR THE YEARS ENDED JULY 31, 2020 AND 2019

FINANCIAL STATEMENTS

JULY 31, 2020 AND 2019

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors Southern New Hampshire Services, Inc. and Affiliate Manchester, New Hampshire

Report on the Financial Statements

We have audited the accompanying combined financial statements of Southern New Hampshire Services, Inc. (a nonprofit organization) and affiliate, which comprise the combined statements of financial position as of July 31, 2020 and 2019, and the related combined statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the combined financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these combined financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these combined financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the combined financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the combined financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the combined financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Organizations' preparation and fair presentation of the combined financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organizations' internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the combined financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the combined financial statements referred to above present fairly, in all material respects, the financial position of Southern New Hampshire Services, Inc. and affiliate, as of July 31, 2020 and 2019, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated February 8, 2021, on our consideration of Southern New Hampshire Services, Inc. and affiliate's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Southern New Hampshire Services, Inc. and affiliate's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Southern New Hampshire Services, Inc. and affiliate's internal control over financial control over financial reporting and compliance.

Ouellette & Associates, P.A. Certified Public Accountants

February 8, 2021 Lewiston, Maine

COMBINED STATEMENTS OF FINANCIAL POSITION

JULY 31, 2020 AND 2019

ASSETS		
	2020	2019
CURRENT ASSETS		* * * * * * * *
Cash	\$ 6,456,196	\$ 6,986,538
Investments	9,102,421	8,405,690
Contracts receivable	3,346,435	3,488,413
Accounts receivable	721,595	821,565
Prepaid expenses	159,842	95,197
Total current assets	19,786,489	19,797,403
FIXED ASSETS		
Land	3,050,918	2,697,868
Buildings and improvements	13,310,566	12,530,561
Vehicles and equipment	1,501,951	1,415,271
Total fixed assets	17,863,435	16,643,700
Less - accumulated depreciation	5,729,951	5,237,138
Net fixed assets	12,133,484	11,406,562
OTHER ASSETS		
Restricted cash	457,683	411,580
TOTAL ASSETS	\$ 32,377,656	\$ 31,615,545
LIABILITIES AND NET ASS	SETS	
CURRENT LIABILITIES		
Current portion of long-term debt	\$ 100,012	\$ 109,413
Accounts payable	729,100	657,676
Accrued payroll and payroll taxes	1,089,681	1,045,805
Accrued compensated absences	470,301	359,819
Accrued other liabilities	53,011	227,703
Refundable advances	336,800	1,028,743
Over applied overhead	180,479	27,739
Tenant security deposits	83,030	84,231
Total current liabilities	3,042,414	3,541,129
LONG-TERM LIABILITIES		
Long-term debt, less current portion	2,949,253	3,036,025
TOTAL LIABILITIES	5,991,667	6,577,154
NET ASSETS WITHOUT DONOR RESTRICTIONS	26,385,989	25,038,391
TOTAL LIABILITIES AND NET ASSETS	\$ 32,377,656	\$ 31,615,545

COMBINED STATEMENTS OF ACTIVITIES

FOR THE YEARS ENDED JULY 31, 2020 AND 2019

	2020	2019
REVENUES, GAINS AND OTHER SUPPORT		
Grant and contract revenue	\$ 38,244,769	\$ 37,464,614
Program service fees	796,505	907,560
Local funding	244,926	242,894
Rental income	1,191,263	1,191,372
Gifts and contributions	201,839	208,728
Interest and dividend income	302,600	314,554
Unrealized gain on investments	398,423	12,233
Miscellaneous	462,291	720,124
TOTAL REVENUES, GAINS AND OTHER SUPPORT	41,842,616	41,062,079
EXPENSES		
Program services:		
Child development	9,330,031	8,589,865
Community services	1,505,420	1,530,674
Economic and workforce development	7,450,261	6,984,684
Energy	12,651,510	13,414,281
Language and literacy	430,934	436,073
Housing and homeless	490,824	263,240
Nutrition and health	2,307,558	2,527,495
Special projects	1,876,426	1,768,326
Volunteer services	127,449	125,050
SNHS Management Corporation	2,447,708	2,396,939
Total program services	38,618,121	38,036,627
Support services:		
Management and general	1,876,897	2,038,463
TOTAL EXPENSES	40,495,018	40,075,090
CHANGE IN NET ASSETS	1,347,598	986,989
NET ASSETS - BEGINNING OF YEAR	25,038,391	24,051,402
NET ASSETS - END OF YEAR	\$ 26,385,989	\$ 25,038,391

SOUTHERN NEW HAMPSHIRE SERVICES, INC. AND AFFILIATE COMBINED STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED JULY 31, 2020

				Program Services			
			Economic				Nutrition
	Child Development	Community Services	Workforce Development	Energy	Language and Literacy	Housing and Homeless	and Health
EXPENSES	Development	Services	Development	Energy	Literacy	and momeness	Ileann
Payroll	\$ 5,556,933	\$ 933,868	\$ 2,939,525	\$ 1,521,964	\$ 298,880	\$ 88,866	\$ 962,139
Payroll taxes	419,856	70,488	221,893	117,494	23,413	¢ 6,797	73,387
Fringe benefits	1,573,633	137,463	615,794	463,923	28,359	21,715	238,512
Workers comp. insurance	118,066	9,585	7,651	15,806	2,062	233	30,576
Retirement benefits	314,824	88,609	190,679	93,780	10,995	4,856	70,742
Consultant and contractual	56,270	70,777	1,775,844	1,802,601	5,095	370	14,752
Travel and transportation	87,659	10,526	55,412	17,022	600	1,006	29,296
Conferences and meetings	-	6,007	-	888	-	49	140
Occupancy	491,299	76,188	452,980	122,492	30,276	2,520	64,985
Advertising	2,664	3,955	2,990	1,171	50	8,169	424
Supplies	328,400	51,663	33,068	66,117	5,006	3,604	35,623
Equip. rentals and maintenance	6,553	2,447	21,351	12,146	2,943	-,	10,096
Insurance	22,852	42,463	7,617	30,740	_	175	6,450
Telephone	89,596	16,857	30,761	31,439	2,726	2,023	41,068
Postage	4,825	165	1,568	30,220	330	385	3,720
Printing and publications	3,773	_	_	483	1,851	_	-
Subscriptions		-	-	524	_	-	-
Program support	-	20,345	-	60,826	3,676	-	-
Interest	9,529	_	-	-	_	-	-
Depreciation	72,782	5,656	41,477	3,191	938	-	10,294
Assistance to clients	7,850	-	1,084,147	8,336,006	-	349,246	420,251
Other expense	181,944	9,940	7,450	9,318	-	800	303,005
Miscellaneous	20,004	688	364	1,862	13,734	10	2,146
In-kind	1,472,831	-	-	-	-	-	-
Gain on disposal of assets	-	-	-	-	-	-	-
SUBTOTAL	10,842,143	1,557,690	7,490,571	12,740,013	430,934	490,824	2,317,606
Over applied indirect costs	-	-	-	-	-	-	-
Eliminations	(1,512,112)	(52,270)	(40,310)	(88,503)	-	-	(10,048)
TOTAL EXPENSES	\$ 9,330,031	\$ 1,505,420	\$ 7,450,261	\$ 12,651,510	\$ 430,934	\$ 490,824	\$ 2,307,558

SOUTHERN NEW HAMPSHIRE SERVICES, INC. AND AFFILIATE COMBINED STATEMENT OF FUNCTIONAL EXPENSES (Continued) FOR THE YEAR ENDED JULY 31, 2020

	Program Services							
	Special Projects	Volunteer Services	SNHS Management Corporation	Total Program Services	Management and General	Total Expenses		
EXPENSES								
Payroll	\$ 95,518	\$ 80,529		\$ 13,166,266	\$ 1,258,963	\$ 14,425,229		
Payroll taxes	7,446	6,021	· · · · · ·	992,313	93,381	1,085,694		
Fringe benefits	7,355	16,739	256,823	3,360,316	184,217	3,544,533		
Workers comp. insurance	3,120	214	11,822	199,135	7,822	206,957		
Retirement benefits	5,385	3,350	40,945	824,165	116,327	940,492		
Consultant and contractual	1,659,372	449	136,778	5,522,308	87,416	5,609,724		
Travel and transportation	4,805	5,163	41,940	253,429	4,639	258,068		
Conferences and meetings	3,531	50	28,605	39,270	2,113	41,383		
Occupancy	15,080	-	595,088	1,850,908	38,053	1,888,961		
Advertising	-	400	1,270	21,093	-	21,093		
Supplies	2,334	4,524	17,992	548,331	39,485	587,816		
Equip. rentals and maintenance	4,971	63	15,835	76,405	1,398	77,803		
Insurance	3,213	1,616	51,605	166,731	13,338	180,069		
Telephone	2,700	2,350	29,193	248,713	6,146	254,859		
Postage	7	632	1,207	43,059	15,840	58,899		
Printing and publications	-	84	8	6,199	61	6,260		
Subscriptions	-	-	534	1,058	-	1,058		
Program support	3,317	-	222,373	310,537	-	310,537		
Interest	-	-	55,013	64,542	-	64,542		
Depreciation	46,914	-	388,881	570,133	673	570,806		
Assistance to clients	12,708	-	68,129	10,278,337	-	10,278,337		
Other expense	1,798	-	7,853	522,108	4,435	526,543		
Miscellaneous	169	5,265	(30,823)	13,419	3,242	16,661		
In-kind	-	-	-	1,472,831	-	1,472,831		
Gain on disposal of assets	-	-	(2,450)	(2,450)	-	(2,450)		
SUBTOTAL	1,879,743	127,449	2,672,183	40,549,156	1,877,549	42,426,705		
Over applied indirect costs	-	-	-	-	3	3		
Eliminations	(3,317)	-	(224,475)	(1,931,035)	(655)	(1,931,690)		
TOTAL EXPENSES	\$ 1,876,426	\$ 127,449	\$ 2,447,708	\$ 38,618,121	\$ 1,876,897	\$ 40,495,018		

SOUTHERN NEW HAMPSHIRE SERVICES, INC. AND AFFILIATE COMBINED STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED JULY 31, 2019

	Program Services									
				Economic						Nutrition
	Child		ommunity	Workforce	_		iguage and		Iousing	and
	Development	S	Services	Development	Energy]	Literacy	and	Homeless	Health
EXPENSES										
Payroll	\$ 5,063,755	\$	958,969	\$ 2,792,330	\$ 1,519,961	\$	294,501	\$	104,911	\$ 1,000,035
Payroll taxes	406,991		74,606	220,133	124,867		24,800		8,511	80,427
Fringe benefits	1,350,633		134,639	492,014	389,808		26,683		22,106	222,241
Workers comp. insurance	102,429		8,625	6,948	17,712		736		262	30,682
Retirement benefits	273,637		89,527	182,279	89,727		7,851		6,689	62,967
Consultant and contractual	37,142		70,228	1,595,405	1,770,887		6,505		654	20,695
Travel and transportation	118,863		19,729	78,856	37,134		992		4,110	47,713
Conferences and meetings	-		10,976	-	7,537		225		-	3,471
Occupancy	524,894		58,004	456,078	125,814		28,957		1,020	78,801
Advertising	13,742		25	8,610	1,117		218		-	399
Supplies	243,037		19,254	38,322	57,531		9,422		192	47,201
Equip. rentals and maintenance	12,341		57	13,689	18,308		1,816		-	29,650
Insurance	19,509		24,941	4,905	20,099		-		-	6,966
Telephone	85,487		12,661	27,046	20,468		2,547		385	41,963
Postage	5,522		7	553	30,214		568		58	3,189
Printing and publications	5,268		630	-	-		1,281		-	-
Subscriptions	-		-	446	456		-		-	-
Program support	-		38,256	-	35,312		6,121		-	-
Interest	12,995		-	-	-		-		-	-
Depreciation	64,865		5,920	24,379	10,070		1,045		-	9,920
Assistance to clients	7,800		-	1,066,041	9,156,531		-		114,335	547,988
Other expense	251,015		34,650	19,523	7,118		-		-	299,023
Miscellaneous	35,436		736	1,323	1,813		21,805		7	2,024
In-kind	2,248,292		-	-	-		-		-	-
Loss on disposal of assets	-		-	-	125		-		-	-
SUBTOTAL	10,883,653		1,562,440	7,028,880	13,442,609		436,073		263,240	2,535,355
Over applied indirect costs	-		-	-	-		-		-	-
Eliminations	(2,293,788)		(31,766)	(44,196)	(28,328)		-		-	(7,860)
TOTAL EXPENSES	\$ 8,589,865	\$	1,530,674	\$ 6,984,684	\$13,414,281	\$	436,073	\$	263,240	\$ 2,527,495

SOUTHERN NEW HAMPSHIRE SERVICES, INC. AND AFFILIATE COMBINED STATEMENT OF FUNCTIONAL EXPENSES (Continued) FOR THE YEAR ENDED JULY 31, 2019

		Program	Support Services			
	Special Projects	Volunteer Services	SNHS Management Corporation	Total Program Services	Management and General	Total Expenses
EXPENSES						
Payroll	\$ 74,200	\$ 73,480	\$ 492,484	\$12,374,626	\$ 1,313,585	\$13,688,211
Payroll taxes	6,191	6,004	33,947	986,477	99,061	1,085,538
Fringe benefits	11,699	11,872	209,681	2,871,376	181,973	3,053,349
Workers comp. insurance	2,644	184	10,549	180,771	4,483	185,254
Retirement benefits	2,834	2,369	33,859	751,739	110,189	861,928
Consultant and contractual	1,579,582	478	154,356	5,235,932	90,851	5,326,783
Travel and transportation	4,649	6,554	58,681	377,281	14,194	391,475
Conferences and meetings	3,727	220	16,307	42,463	1,675	44,138
Occupancy	18,040	-	600,154	1,891,762	32,663	1,924,425
Advertising	460	2,444	1,050	28,065	75	28,140
Supplies	3,624	6,599	17,685	442,867	40,709	483,576
Equip. rentals and maintenance	4,167	177	21,671	101,876	768	102,644
Insurance	2,007	1,206	40,184	119,817	19,901	139,718
Telephone	2,253	1,453	19,545	213,808	2,167	215,975
Postage	42	535	1,505	42,193	15,912	58,105
Printing and publications	-	175	-	7,354	-	7,354
Subscriptions	-	900	130	1,932	360	2,292
Program support	4,077	-	43,787	127,553	-	127,553
Interest	-	-	59,264	72,259	-	72,259
Depreciation	35,345	-	347,894	499,438	536	499,974
Assistance to clients	1,492	-	88,251	10,982,438	-	10,982,438
Other expense	11,056	1,550	21,821	645,756	13,055	658,811
Miscellaneous	237	8,850	120,753	192,984	1,283	194,267
In-kind	-	-	-	2,248,292	-	2,248,292
Loss on disposal of assets	-	-	3,381	3,506	-	3,506
SUBTOTAL	1,768,326	125,050	2,396,939	40,442,565	1,943,440	42,386,005
Over applied indirect costs	-	-	-	-	95,023	95,023
Eliminations	-	-	-	(2,405,938)	-	(2,405,938)
TOTAL EXPENSES	\$ 1,768,326	\$ 125,050	\$ 2,396,939	\$38,036,627	\$ 2,038,463	\$40,075,090

COMBINED STATEMENTS OF CASH FLOWS

FOR THE YEARS ENDED JULY 31, 2020 AND 2019

	2020	2019	
CASH FLOWS FROM OPERATING ACTIVITIES	¢ 1 247 509	¢ 0.96 0.90	
Change in net assets Adjustments to reconcile change in net assets to net	<u>\$ 1,347,598</u>	\$ 986,989	
cash flows from operating activities:			
Depreciation	570,806	499,974	
(Gain) loss on disposal of assets	(2,450)	3,506	
	(2,430)	5,500	
Donation of low-income housing projects	-	-	
Unrealized gain on investments	(398,423)	(12,233)	
(Increase) decrease in operating assets:	1 41 070	(77.107	
Contracts receivable	141,978	677,107	
Accounts receivable	99,970	14,609	
Prepaid expenses	(64,645)	(5,034)	
Under applied overhead	-	67,750	
Increase (decrease) in operating liabilities:			
Accounts payable	71,424	199,288	
Accrued payroll and payroll taxes	43,876	(56,907)	
Accrued compensated absences	110,482	13,852	
Accrued other liabilities	(174,692)	(10,309)	
Refundable advances	(691,943)	(280,355)	
Over applied overhead	152,740	27,739	
Tenant security deposits	(1,201)	2,430	
Total adjustments	(142,078)	1,141,417	
NET CASH FLOWS FROM OPERATING ACTIVITIES	1,205,520	2,128,406	
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of fixed assets	(1,304,678)	(1,430,211)	
Proceeds from sale of fixed assets	9,400	16,500	
Purchase of investments, reinvested dividends, and capital gains	(298,308)	(307,794)	
Proceeds from sale of investments	-	1,000,000	
Deposit to restricted cash accounts	(46,103)	(8,842)	
NET CASH FLOWS FROM INVESTING ACTIVITIES	(1,639,689)	(730,347)	
CASH FLOWS FROM FINANCING ACTIVITIES			
Payments on long-term debt	(96,173)	(111,363)	
CHANGE IN CASH AND CASH EQUIVALENTS	(530,342)	1,286,696	
CASH AND CASH EQUIVALENTS - BEGINNING OF YEAR	6,986,538	5,699,842	
CASH AND CASH EQUIVALENTS - END OF YEAR	\$ 6,456,196	\$ 6,986,538	
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION	DN		
Cash paid during the year for interest	\$ 64,542	\$ 72,259	

NOTES TO COMBINED FINANCIAL STATEMENTS

JULY 31, 2020 AND 2019

NOTE 1: ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of the Organization

Southern New Hampshire Services, Inc. (SNHS) is an umbrella corporation that offers an array of services to the elderly, disabled, and low-income households in New Hampshire's Hillsborough County and Rockingham County. The Organization's programs provide assistance in the areas of education, child development, employment, energy and its conservation, housing and homelessness prevention. The Organization is committed to providing respectful support services and assisting individuals and families in achieving self-sufficiency by helping them overcome the causes of poverty. The primary source of revenues is derived from governmental contracts. Services are provided through Southern New Hampshire Services, Inc. and SNHS Management Corporation.

Basis of Accounting and Presentation

The Organization prepares its combined financial statements in accordance with accounting principles generally accepted in the United States of America, which involves the application of accrual accounting; and accordingly reflect all significant receivables, payables, and other liabilities. The financial statement presentation follows the recommendation of the Financial Accounting Standards Board (FASB) Accounting Standards Update (ASU) 2016-14, *Not-For-Profit Entities (Topic 958): Presentation of Financial Statements of Not-for-Profit Entities.* Under ASU 2016-14, net assets, revenues, expenses, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets of the Organization and changes therein are classified and reported as follows:

<u>Net Assets without Donor Restrictions</u> - Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Organization. These net assets may be used at the discretion of the Organization's management and the board of directors.

<u>Net Assets with Donor Restrictions</u> - Net assets subject to stipulations imposed by donors, and grantors. Some donor restrictions are temporary in nature; those restrictions will be fulfilled and removed by actions of the Organization pursuant to those stipulations or by passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

Donor restricted contributions are reported as an increase in net assets with donor restrictions. When a restriction expires, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the statement of activities.

The Organization has no net assets with donor restrictions at July 31, 2020 and 2019.

Combined Financial Statements

All significant intercompany items and transactions have been eliminated from the basic combined financial statements. The combined financial statements include the accounts of SNHS Management Corporation because Southern New Hampshire Services, Inc. controls more than 50% of the voting power.

Use of Estimates

The preparation of combined financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reported period. Actual results may differ from these amounts.

NOTES TO COMBINED FINANCIAL STATEMENTS

(Continued)

JULY 31, 2020 AND 2019

NOTE 1: ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Cash and Cash Equivalents

For the purpose of the combined statements of cash flows, the Organization considers all unrestricted highly liquid debt instruments purchased with a maturity of three months or less to be cash equivalents. The Organization has no cash equivalents at July 31, 2020 and 2019.

Current Vulnerabilities Due to Certain Concentrations

The Organization maintains its cash balances at several financial institutions located in New Hampshire and Maine. The balances are insured by the Federal Deposit Insurance Organization (FDIC) up to \$250,000 per financial institution. In addition, on October 2, 2008, the Organization entered into an agreement with its principal banking partner to collateralize deposits in excess of the FDIC insurance limitation on some accounts. The balances, at times, may exceed amounts covered by the FDIC and collateralization agreements. It is the opinion of management that there is no significant risk with respect to these deposits at either July 31, 2020 and 2019.

Accounts and Contracts Receivable

All accounts and contracts receivable are stated at the amount management expects to collect from balances outstanding at year-end. Receivables are recorded on the accrual basis of accounting primarily based on reimbursable contracts, grants and agreements. Balances outstanding after management has used reasonable collection efforts are written off through a charge to bad debt expense and a credit to the applicable accounts receivable. Management does not believe an allowance for uncollectible accounts receivable is necessary at July 31, 2020 and 2019.

Revenue Recognition

The Organization's revenue is recognized primarily from federal and state grants and contracts generally structured as reimbursed contracts for services and therefore revenue is recognized based on when their individual allowable budgeted expenditures occur. Refundable advances result from unexpended balances from these exchange transactions. Federal and state grant revenue comprised approximately 91% of total revenue in the fiscal years ended July 31, 2020 and 2019.

Contributions and In-Kind Donations

Support that is restricted by the donor is reported as an increase in net assets without donor restrictions, if the restriction expires in the reporting period in which the support is recognized. All other donor-restricted support is reported as an increase in net assets with donor restrictions, depending on the nature of the restriction. When a restriction expires, (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the combined statements of activities as net assets released from restrictions. In-kind revenues and expenses represent fair market value of volunteer services and non-paid goods which were donated to the Organization during the current fiscal year. All in-kind revenues in the fiscal year 2020 and 2019 were generated through the Head Start and Economic Workforce Development programs. Since the recognition criteria is not met, no in-kind revenues are recognized as contributions in the combined financial statements and the in-kind expenses have been eliminated.

NOTES TO COMBINED FINANCIAL STATEMENTS

(Continued)

JULY 31, 2020 AND 2019

NOTE 1: ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Investments

The Organization carries investments in marketable securities with readily determinable fair values and all investments in debt securities at their fair values in the combined statements of financial position. Unrealized gains and losses are included in the change in net assets in the accompanying combined statements of activities.

Fixed Assets

Fixed assets acquired by the Organization are capitalized at cost if purchased or fair value if donated. It is the Organization's policy to capitalize expenditures for these items in excess of \$5,000. Major additions and renewals are capitalized, while repairs and maintenance are expensed as incurred. Depreciation is calculated using the straight-line basis over the estimated useful lives of the assets, which range from three to forty years. Depreciation expense for July 31, 2020 and 2019 was \$570,806 and \$499,974, respectively.

Fixed assets purchased with grant funds are owned by the Organization while used in the program for which they were purchased or in other future authorized programs. However, the various funding sources have a reversionary interest in the fixed assets purchased with grant funds. The disposition of fixed assets, as well as the ownership of any proceeds is subject to funding source regulations.

Advertising

The Organization uses advertising to promote programs among the people it serves. The production costs of advertising are expensed as incurred.

Functional Allocation of Expenses

The Organization allocates its expenses on a functional basis among its various programs and support services. Expenses that can be identified with a specific program and support services are allocated directly according to their natural expenditure classification. Other expenses, that are common to several functions, are allocated by management based on effort. Supporting services are those related to operating and managing the Organization and its programs on a day-to-day basis. Supporting services have been subclassified as follows:

Management and General - includes all activities related to the Organization's internal management.

Subsequent Events

Management has made an evaluation of subsequent events through February 8, 2021, which represents the date on which the combined financial statements were available to be issued and determined that any subsequent events that would require recognition or disclosure have been considered in the preparation of these combined financial statements.

NOTES TO COMBINED FINANCIAL STATEMENTS

(Continued)

JULY 31, 2020 AND 2019

NOTE 1: ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Recently Accounting Pronouncements

In November 2016, the FASB issued Accounting Standards Update (ASU) No. 2016-18, *Statement of Cash Flows (Topic 230): Restricted Cash.* ASU 2016-18 clarifies the classification and presentation requirements specific to changes in restricted cash on the statement of cash flows. The guidance is effective for non-public entities fiscal years beginning after December 15, 2018 with early adoption permitted. Management has evaluated the impact of the ASU on the Organization's statement of cash flows and decided not to adopt it as the change was determined not to be significant to the users of the combined financial statements.

Recent Accounting Pronouncements

Revenue Recognition

In May 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2014-09, *Revenue from Contracts with Customers*, to clarify the principles for recognizing revenue and to develop a common revenue standard for U.S. GAAP and International Financial Reporting Standards. The core principle of the guidance requires entities to recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The ASU was effective for fiscal periods beginning after December 15, 2018, however ASU 2020-05, *Revenue from Contracts with Customers (Topic 606) and Leases (Topic 842) – Effective Dates for Certain Entities*, allowed for a one-year deferral for implementation. Therefore, the Organization will implement the guidance in its June 31, 2021 consolidated financial statements.

Leases

In February 2016, the FASB released ASU 2016-02, *Leases* (Topic 842), which provides users of the financial statements a more accurate picture of the assets and the long-term financial obligations of organizations that lease. The standard is for a dual-model approach; a lessee will account for most existing capital leases as Type A leases, and most existing operating leases as Type B leases. Both will be reported on the statement of financial condition of the organization for leases with a term exceeding 12 months. Lessors will see changes as well, primarily made to align with the revised model. The guidance is effective for non-public entities for fiscal years beginning after December 15, 2021, with early adoption permitted, The Organization will implement the guidance in its July 31, 2023 consolidated financial statements. Management is currently evaluating the impact of adoption on the Organization's financial statements.

NOTE 2: <u>RESTRICTED CASH</u>

The Organization, as stipulated in many of the loan agreements associated with the housing projects included in SNHS Management Corporation, is required to maintain separate accounts and make monthly deposits into certain restricted reserves for the replacement of property and other expenditures. In addition, the Organization is required to maintain separate accounts for tenant security deposits and any surplus cash that may result from annual operations. These accounts are also not available for operating purposes and generally need additional approval from oversite agencies before withdrawal and use of these funds can occur.

NOTES TO COMBINED FINANCIAL STATEMENTS

(Continued)

JULY 31, 2020 AND 2019

NOTE 3: <u>FAIR VALUE MEASUREMENTS</u>

The framework for measuring fair value provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). Valuation techniques maximize the use of relevant observable inputs and minimize the use of unobservable inputs.

The three levels of the fair value hierarchy under Financial Accounting Standards Board Accounting Standards Codification 820, *Fair Value Measurements*, are described as follows:

- Level 1: Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the organization has the ability to access at the measurement date.
- Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly, such as:
 - Quoted prices for similar assets or liabilities in active markets;
 - Quoted prices for identical or similar assets or liabilities in inactive markets;
 - Inputs other than quoted prices that are observable for the asset or liability;
 - Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3: Inputs that are unobservable for the asset or liability.

The following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at July 31, 2020 and 2019.

Mutual Funds: Valued at the net asset value of shares held on the last trading day of the fiscal year, which is the basis for transactions at that date.

NOTES TO COMBINED FINANCIAL STATEMENTS

(Continued)

JULY 31, 2020 AND 2019

NOTE 3: FAIR VALUE MEASUREMENTS (Continued)

The following table sets forth by level, within the fair value hierarchy, the Organization's assets at fair value as of July 31, 2020 and 2019:

	2020			
Mutual Funds	<u>(Level 1)</u> \$ <u>9,102,421</u>	<u>(Level 2)</u> \$	<u>(Level 3)</u> \$	<u>Total</u> \$ <u>9,102,421</u>
	2019			
	<u>(Level 1)</u>	<u>(Level 2)</u>	<u>(Level 3)</u>	Total
Mutual Funds	\$ <u>8,405,690</u>	\$	\$	\$ <u>8,405,690</u>

NOTE 4: <u>INVESTMENTS</u>

The following is a summary of investments as of July 31:

		2020			2019	
	Cost	Fair Market Value	Unrealized Gains	Cost	Fair Market Value	Unrealized Gains
Mutual Funds	\$ <u>8,611,376</u>	\$ <u>9,102,421</u>	\$ <u>491,045</u>	\$ <u>8,313,068</u>	\$ <u>8,405,690</u>	\$ <u>92,622</u>

The activities of the Organization's investment account are summarized as follows:

	<u>2020</u>	<u>2019</u>
Fair Value - Beginning of Year	\$8,405,690	\$9,085,663
Dividends and Capital Gains	298,308	307,794
Sale of Investments	-	(1,000,000)
Unrealized Gains	398,423	12,233
Fair Value - End of Year	\$ <u>9,102,421</u>	\$ <u>8,405,690</u>

NOTES TO COMBINED FINANCIAL STATEMENTS

(Continued)

JULY 31, 2020 AND 2019

NOTE 5: <u>AVAILABILITY AND LIQUIDITY</u>

The Organization's financial assets available for expenditure, that is, without donor or other restrictions limiting their use, within one year of the statement of financial position date comprise the following as of July 31:

	<u>2020</u>	<u>2019</u>
Cash and Cash Equivalents	\$ 6,456,196	\$ 6,986,538
Investments	9,102,421	8,405,690
Contracts Receivable	3,346,435	3,488,413
Accounts Receivable	721,595	821,565
Total financial assets available within one year	\$ <u>19,626,647</u>	\$ <u>19,702,206</u>

None of the financial assets are subject to donor or other contractual restrictions. Accordingly, all such funds are available to meet the needs of the Organization in the next 12 months. In addition, the Organization maintains several reserve funds for property taxes, insurance expenses, and repair and replacement or emergency needs which are required by financing authorities. These funds may be withdrawn only with the approval of the financing authority and are not considered by the Organization to have donor restrictions.

The Organization manages its liquidity by developing and adopting annual operating budgets that provide sufficient funds for general expenditures in meeting its liabilities and other obligations as they become due.

NOTE 6: LONG-TERM DEBT

The following is a summary of long-term debt as of July 31:		
	<u>2020</u>	<u>2019</u>
SNHS, Inc.		
Mortgage payable to City of Manchester, secured by real estate located in Manchester, NH. A balloon payment of \$11,275 was due on June 30, 2010. Interest is at 0.000%. SNHS, Inc. is currently negotiating with the City of Manchester to write off this debt. Mortgage payable to bank, secured by real estate located on Temple St., Nashua, NH, payable in fixed monthly principal	\$ 11,275	\$ 11,275
installments of \$1,833 plus interest through 2020. The note was refinanced on October 1, 2020, payable in monthly installments of \$2,182 plus interest through 2030. Interest is at 4.000% at July 31, 2020 and 2019.	218,502	238,669
at 1.00070 at sury 51, 2020 and 2017.		
<u>Subtotal</u>	\$ <u>229,777</u>	\$ <u>249,944</u>

NOTES TO COMBINED FINANCIAL STATEMENTS

(Continued)

JULY 31, 2020 AND 2019

NOTE 6:	LONG-TERM DEBT (Continued)		2010
		<u>2020</u>	<u>2019</u>
	Subtotal Carried Forward	\$ <u>229,777</u>	\$ <u>249,944</u>
	SNHS Management Corporation		
	Mortgage payable to New Hampshire Housing Authority secured by real estate located on Pleasant St., Epping, NH, payable in monthly installments of \$1,084 including interest through 2042. Interest is at 3.500%.	194,418	200,514
	Mortgage payable to City of Nashua secured by real estate located on Vine St., Nashua, NH. Mortgage will be forgiven only if real estate remains low-income housing for 30 years. Interest is at 10.000%, forgiven annually.	900,000	900,000
	Note payable to City of Nashua secured by real estate located on Vine St., Nashua, NH. Mortgage will be forgiven only if real estate remains low-income housing for 30 years. Interest is at 10.000%, forgiven annually.	20,000	20,000
	Mortgage payable to New Hampshire Community Loan Fund secured by real estate located on, Vine St., Nashua, NH. Mortgage will be forgiven only if real estate remains low-income housing for 30 years. Interest is at 10.000%, forgiven annually.	250,000	250,000
	Mortgage payable to bank, secured by real estate located on West Pearl St., Nashua, NH. Mortgage will be forgiven only if real estate remains low-income housing for 40 years. Interest is at 0.000%.	170,000	170,000
	Mortgage payable to bank, secured by real estate located on Allds St., Nashua, NH, payable in fixed monthly principal installments of \$2,613 plus interest through 2021. Interest is at 2.906% and 4.980% at July 31, 2020 and 2019.	26,131	57,487
	Mortgage payable to MH Parsons and Sons Lumber, secured by real estate located on Crystal Ave., Derry, NH, payable in monthly installments of \$3,715 including interest through 2031. Interest is at 5.500%.	373,238	396,455
	Mortgage payable to New Hampshire Housing Authority secured by real estate located in Deerfield, NH, payable in monthly installments of \$3,327 including interest through 2033. Interest is at 7.000%.	342,777	358,114
	Subtotal	\$ <u>2,506,341</u>	\$ <u>2,602,514</u>

NOTES TO COMBINED FINANCIAL STATEMENTS

(Continued)

JULY 31, 2020 AND 2019

NOTE 6:	LONG-TERM DEBT (Continued)	<u>2020</u>	<u>2019</u>
	Subtotal Carried Forward	\$ <u>2,506,341</u>	\$ <u>2,602,514</u>
	Mortgage payable to New Hampshire Housing Authority secured by real estate located in Deerfield, NH with annual principal repayments equal to 25% of cash surplus due through 2032. Interest is at 0.000%.	392,924	392,924
	Mortgage payable to New Hampshire Housing Authority secured by real estate located in Deerfield, NH with annual principal repayments equal to 25% of cash surplus due through 2032. Interest is at 0.000%.	<u> </u>	<u> </u>
	Less: Current Portion	<u> </u>	<u> </u>
	Long-term debt, net of current portion	\$ <u>2,949,253</u>	\$ <u>3,036,025</u>
	Principal maturities of long-term debt are as follows as of July 31:		

2021	\$ 100,012
2022	68,662
2023	72,391
2024	76,332
2025	80,502
Thereafter	2,651,366
Total	\$ <u>3,049,265</u>

NOTES TO COMBINED FINANCIAL STATEMENTS

(Continued)

JULY 31, 2020 AND 2019

NOTE 7: OPERATING LEASES

The Organization leases various facilities and equipment under several operating leases. Total lease payments for the years ended July 31, 2020 and 2019 equaled \$681,354 and \$686,840, respectively. The leases expire at various times through August 2022. Some of the leases contain renewal options that are contingent upon federal funding and some contain renewal options subject to renegotiation of lease terms.

The following is a schedule of future minimum lease payments for the operating leases as of July 31:

2021	\$ 105,268
2022	12,700
2023	575
Total	\$ 118,543

NOTE 8: <u>RETIREMENT BENEFITS</u>

The Organization has an Employer-Sponsored 403(b) plan offering coverage to all of its employees. Participating employees must contribute at least 1% of their wages, while the Organization contributes 10% of their wages. The pension expense for the years ended July 31, 2020 and 2019 was \$940,492 and \$861,928, respectively.

NOTE 9: <u>RISKS AND UNCERTAINTIES</u>

The Organization is operated in a heavily regulated environment. The operations of the Organization are subject to the administrative directives, rules and regulations of federal, state and local regulatory agencies. Such administrative directives, rules, and regulations are subject to change by an act of Congress or Legislature. Such changes may occur with little notice or inadequate funding to pay for the related cost, including the additional administrative burden, to comply with a change.

NOTE 10: CONTINGENCIES AND CONTINGENT LIABILITIES

The Organization receives contract funding from various sources. Under the terms of these agreements, the Organization is required to use the funds within a certain period and for purposes specified by the governing laws and regulations. If expenditures were found not to have been made in compliance with the laws and regulations, the Organization might be required to repay the funds. No provisions have been made for this contingency because specific amounts, if any, have not yet been determined.

Cotton Mill Square

In 2015, SNHS Management Corporation entered into a contract as part of the Community Development Investment Tax Credit Program with the Community Development Finance Authority (CDFA) and was awarded \$1,000,000 to provide funding for the development and adaptive reuse of an abandoned historic cotton mill in downtown Nashua, NH. Under this program, the Project (Cotton Mill Square) created 109 units of housing and was required to reserve 55 of these units for low to moderate income households.

NOTES TO COMBINED FINANCIAL STATEMENTS

(Continued)

JULY 31, 2020 AND 2019

NOTE 10: <u>CONTINGENCIES AND CONTINGENT LIABILITIES</u> (Continued)

<u>Cotton Mill Square (Continued)</u>

As stipulated by the contract and after a 20% program fee retained by the CDFA, SNHS Management Corporation entered into a subrecipient agreement with the owners of the Project (Cotton Mill Square LLC) to provide a promissory note and mortgage of the remaining award amount of \$800,000. The 20 year note to Cotton Mill Square LLC is non-interest bearing and the principal is forgivable at a rate of 5% each year the Project maintains the required minimum of 55 low to moderate income household units.

The Cotton Mill Square Project was awarded the certificate of occupancy on August 22, 2014 and remains in full compliance with the required regulations as of July 31, 2020 and 2019. SNHS Management Corporation feels that it is extremely unlikely that the Project will fall into noncompliance in future periods. Therefore, SNHS Management Corporation has not recorded any contingent receivable or liability related to this transaction. The note repayment is accelerated if the units fall out of compliance.

In October of 2017, the subrecipient agreement with Cotton Mill Square LLC was amended to cease the annual 5% debt forgiveness. This modification effectively holds the promissory note balance at \$720,000 which will now be forgiven in full at the end of the agreement as long as the Project maintains compliance with the original agreement's terms. This modification did not change the contingent receivable or liability with SNHS Management Corporation.

J. Brown Homestead Property

On July 1, 2011, Rockingham Community Acton (RCA) was acquired by SNHS. As part of this merger, SNHS assumed all the assets, liabilities and obligations of RCA which included the J. Brown Homestead Property.

The J. Brown Homestead Property was conveyed to RCA in 1999 by the Town of Raymond for \$1 and a mortgage lien of \$604,418. The property contains four apartments limited to low-income seniors, office space for the Outreach operations, space for the Food Pantry operation, and a common meeting room for use by Town of Raymond organizations. The Town of Raymond included a requirement that the property be used for a social service center for a period of 20 years, called the benefit period, after which this requirement terminates.

In the event that SNHS sells or otherwise conveys the property within the benefit period, the remaining lien will be either paid from the proceeds of the sale or remain with the land to any subsequent purchaser for the remaining benefit period.

This mortgage lien has no scheduled principal or interest payments and is forgivable at a rate of 5% each year of the benefit period until it is completely forgiven in year 2019. The value of this lien at July 31, 2020 and 2019 is \$0 and \$30,221, respectively. SNHS has no plans to sell or transfer this property. Therefore, the contingent mortgage lien liability has not been included in the financial statements.

NOTES TO COMBINED FINANCIAL STATEMENTS

(Continued)

JULY 31, 2020 AND 2019

NOTE 10: CONTINGENCIES AND CONTINGENT LIABILITIES (Continued)

Coronavirus Pandemic

An outbreak of a novel strain coronavirus (COVID-19) has spread to the U.S. and in March 2020, the World Health Organization characterized COVID-19 as a pandemic. The Organization was unable to meet its matching requirements in accordance with the terms of its Head Start Programs grant award due to the COVID-19 pandemic but received a waiver from DHHS to remain in compliance. Many programs that historically had direct contact with participants were closed or changed significantly while staff was retained. However, the extent of the future impact of COVID-19 on the Organization's operational and financial performance is not known as of the date these financial statements were issued.

OUELLETTE & ASSOCIATES, P.A. CERTIFIED PUBLIC ACCOUNTANTS

Mark R. Carrier, C.P.A. Michael R. Dunn, C.P.A. Jonathan A. Hussey, C.P.A., M.S.T. Steven R. Lamontagne, C.P.A. Gary W. Soucy, C.P.A. Gary A. Wigant, C.P.A. C. Joseph Wolverton, Jr., C.P.A.

INDEPENDENT AUDITOR'S REPORT ON SUPPLEMENTARY INFORMATION

To the Board of Directors of Southern New Hampshire Services, Inc. and Affiliate Manchester, New Hampshire

We have audited the combined financial statements of Southern New Hampshire Services, Inc. (a nonprofit organization) and affiliate as of and for the years ended July 31, 2020 and 2019, and our report thereon dated February 8, 2021, which contained an unmodified opinion on those combined financial statements, appears on page 1. Our audits were performed for the purpose of forming an opinion on the combined financial statements as a whole.

The combining information in Schedules A and B (pages 23-24), the schedules of revenues and expenses - by contract (pages 25-29), required by the State of New Hampshire Governor's Office of Strategic Initiatives, and the required schedules and financial information for Whispering Pines II, J.B. Milette Manor, and Sherburne Woods (pages 30-49), required by the New Hampshire Housing Finance Authority are presented for purposes of additional analysis and are not a required part of the combined financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the combined financial statements. The information has been subjected to the auditing procedures applied in the audit of the combined financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the combined financial statements or to the combined financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the combined financial statements as a whole.

Ouellette & Associates, P.A.

Certified Public Accountants

February 8, 2021 Lewiston, Maine

SOUTHERN NEW HAMPSHIRE SERVICES, INC. AND AFFILIATE COMBINING SCHEDULE OF FINANCIAL POSITION JULY 31, 2020

	S	SNHS, Inc.		SNHS Management Corporation		Sub-Total	I	Elimination		Total
		ASSET	s							
CURRENT ASSETS										
Cash	\$	70,760	\$	6,385,436	\$	6,456,196	\$	-	\$	6,456,196
Investments	Ψ	-	Ψ	9,102,421	Ψ	9,102,421	Ψ	-	Ψ	9,102,421
Contracts receivable		3,100,475		245,960		3,346,435		-		3,346,435
Accounts receivable				721,595		721,595		-		721,595
Prepaid expenses		96,285		63,557		159,842		-		159,842
Due from other corporations		2,755,709		(108,554)		2,647,155		(2,647,155)		
Total current assets		6,023,229		16,410,415		22,433,644		(2,647,155)		19,786,489
FIXED ASSETS										
Land		619,910		2,431,008		3,050,918		-		3,050,918
Buildings and improvements		2,044,340		11,266,226		13,310,566		-		13,310,566
Vehicles and equipment		1,237,244		264,707		1,501,951		-		1,501,951
Total fixed assets		3,901,494		13,961,941		17,863,435		-		17,863,435
Less - accumulated depreciation		1,527,067		4,202,884		5,729,951		-		5,729,951
Net fixed assets		2,374,427		9,759,057		12,133,484		-		12,133,484
OTHER ASSETS										
Restricted cash		32,321		425,362		457,683		-		457,683
TOTAL ASSETS	\$	8,429,977	\$	26,594,834	\$	35,024,811	\$	(2,647,155)	\$	32,377,656
LIA	BIL	ITIES AND	NE	T ASSETS						
CURRENT LIABILITIES										
Current portion of long-term debt	\$	26,458	\$	73,554	\$	100,012	\$	-	\$	100,012
Accounts payable		665,598		63,502		729,100		-		729,100
Accrued payroll and payroll taxes		271,965		817,716		1,089,681		-		1,089,681
Accrued compensated absences		-		470,301		470,301		-		470,301
Accrued other liabilities		51,275		1,736		53,011		-		53,011
Refundable advances		216,801		119,999		336,800		-		336,800
Over applied overhead		180,479		-		180,479				180,479
Tenant security deposits		28,710		54,320		83,030		-		83,030
Due to other corporations		1,451,915		1,195,240		2,647,155		(2,647,155)		-
Total current liabilities		2,893,201		2,796,368		5,689,569		(2,647,155)		3,042,414
LONG-TERM LIABILITIES										
Long-term debt, less current portion		203,319		2,745,934		2,949,253		-		2,949,253
TOTAL LIABILITIES		3,096,520	·	5,542,302		8,638,822		(2,647,155)		5,991,667
NET ASSETS WITHOUT DONOR RESTRICTIONS		5,333,457		21,052,532		26,385,989		-		26,385,989
TOTAL LIABILITIES AND NET ASSETS	\$	8,429,977	\$	26,594,834	\$	35,024,811	\$	(2,647,155)	\$	32,377,656

SOUTHERN NEW HAMPSHIRE SERVICES, INC. AND AFFILIATE COMBINING SCHEDULE OF ACTIVITIES FOR THE YEAR ENDED JULY 31, 2020

	SNHS, Inc.	SNHS Management Corporation	Sub-Total	Elimination	Total
REVENUES, GAINS AND OTHER SUPPORT					
Grant/contract revenue	\$ 38,425,444	\$ 144,980	\$ 38,570,424	\$ (325,655)	\$ 38,244,769
Program service fees	17,400	779,105	796,505	-	796,505
Local funding	-	244,926	244,926	-	244,926
Rental income	-	1,191,263	1,191,263	-	1,191,263
Gifts and contributions	131,706	70,133	201,839	-	201,839
Interest Income	177	302,423	302,600	-	302,600
Unrealized gain on investments	-	398,423	398,423	-	398,423
In-kind	1,472,831	-	1,472,831	(1,472,831)	-
Miscellaneous	393,809	201,686	595,495	(133,204)	462,291
TOTAL REVENUES, GAINS AND OTHER SUPPORT	40,441,367	3,332,939	43,774,306	(1,931,690)	41,842,616
EXPENSES					
Program services:					
Child Development	10,842,143	-	10,842,143	(1,512,112)	9,330,031
Community Services	1,557,690	-	1,557,690	(52,270)	1,505,420
Economic and Workforce Dev.	7,490,571	-	7,490,571	(40,310)	7,450,261
Energy	12,740,013	-	12,740,013	(88,503)	12,651,510
Language and Literacy	430,934	-	430,934	-	430,934
Housing and Homeless	490,824	-	490,824	-	490,824
Nutrition and Health	2,317,606	-	2,317,606	(10,048)	2,307,558
Special Projects	1,879,743	-	1,879,743	(3,317)	1,876,426
Volunteer Services	127,449	-	127,449	-	127,449
SNHS Management Corporation	-	2,672,183	2,672,183	(224,475)	2,447,708
Total program services	37,876,973	2,672,183	40,549,156	(1,931,035)	38,618,121
Support services:					
Management and general	1,877,552	-	1,877,552	(655)	1,876,897
TOTAL EXPENSES	39,754,525	2,672,183	42,426,708	(1,931,690)	40,495,018
CHANGE IN NET ASSETS	686,842	660,756	1,347,598	-	1,347,598
NET ASSETS - BEGINNING OF YEAR	4,646,615	20,391,776	25,038,391		25,038,391
NET ASSETS - END OF YEAR	\$ 5,333,457	\$ 21,052,532	\$ 26,385,989	\$ -	\$ 26,385,989

SCHEDULE OF REVENUES AND EXPENSES - BY CONTRACT

FOR THE YEAR ENDED JULY 31, 2020

State of NH Governor's Office of Strategic Initiatives Headstart Program For the Period August 1, 2019 to July 31, 2020 Fund # 305

REVENUES

Program funding	\$ 5,673,912
In-kind	1,296,196
Allocated corporate unrestricted revenue	(232,744)
Total revenue	6,737,364
EXPENSES	
Payroll	2,935,664
Payroll taxes	222,088
Fringe benefits	915,047
Workers comp. insurance	68,815
Retirement benefits	169,897
Consultant and contractual	21,717
Travel and transportation	40,971
Occupancy	275,640
Advertising	1,395
Supplies	188,445
Equip. rentals and maintenance	2,445
Insurance	14,562
Telephone	33,811
Postage	1,418
Printing and publications	2,931
Depreciation	12,210
Assistance to clients	5,850
Other expense	55,126
Miscellaneous	7,141
In-kind	1,296,196
Administrative costs	465,995
Total expenses	 6,737,364
Excess of expenses over revenue	\$ -

SCHEDULE OF REVENUES AND EXPENSES - BY CONTRACT

FOR THE YEAR ENDED JULY 31, 2020

State of NH Governor's Office of Strategic Initiatives LIHEAP Program For the Period October 1, 2019 to July 31, 2020 Fund # 630-20

REVENUES	
Program funding	\$ 9,024,873
Other revenue	7,267
Allocated corporate unrestricted revenue	2,466
Total revenue	9,034,606
EXPENSES	
Payroll	393,031
Payroll taxes	29,952
Fringe benefits	138,744
Workers comp. insurance	1,200
Retirement benefits	20,705
Consultant and contractual	20,146
Travel and transportation	5,040
Conference and meetings	27
Occupancy	43,485
Advertising	150
Supplies	26,083
Equip. rentals and maintenance	2,783
Insurance	1,509
Telephone	14,212
Postage	18,345
Subscriptions	262
Program support	30,381
Depreciation	2,404
Assistance to clients	8,213,248
Miscellaneous	812
Administrative costs	 72,087
Total expenses	 9,034,606
Excess of expenses over revenue	\$ -

SOUTHERN NEW HAMPSHIRE SERVICES, INC. AND AFFILIATE

SCHEDULE OF REVENUES AND EXPENSES - BY CONTRACT

FOR THE YEAR ENDED JULY 31, 2020

State of NH Governor's Office of Strategic Initiatives LIHEAP Program For the Period August 1, 2019 to September 30, 2019 Fund # 630-19

REVENUES	
Program funding	\$ 173,486
Total revenue	173,486
EXPENSES	
Payroll	77,520
Payroll taxes	6,104
Fringe benefits	31,195
Workers comp. insurance	218
Retirement benefits	4,196
Consultant and contractual	6,373
Travel and transportation	1,036
Conference and meetings	15
Occupancy	10,114
Advertising	25
Supplies	5,720
Insurance	702
Telephone	2,001
Postage	786
Program support	7,165
Printing and publications	483
Assistance to clients	13,190
Miscellaneous	155
Administrative costs	6,488
Total expenses	173,486
Excess of expenses over revenue	\$ -

SOUTHERN NEW HAMPSHIRE SERVICES, INC. AND AFFILIATE

SCHEDULE OF REVENUES AND EXPENSES - BY CONTRACT

FOR THE YEAR ENDED JULY 31, 2020

State of NH Governor's Office of Strategic Initiatives Early Headstart Program For the Period August 1, 2019 to July 31, 2020 Fund # 300

REVENUES

Program funding	\$ 1,488,459
In-kind	116,095
Allocated corporate unrestricted revenue	(105,146)
Total revenue	1,499,408
EXPENSES	
Payroll	739,965
Payroll taxes	56,426
Fringe benefits	192,055
Workers comp. insurance	17,331
Retirement benefits	39,757
Consultant and contractual	3,481
Travel and transportation	4,761
Occupancy	80,061
Advertising	200
Supplies	39,910
Equip. rentals and maintenance	1,091
Insurance	2,837
Telephone	31,533
Postage	45
Printing and publications	842
Interest	9,529
Depreciation	24,953
Other expense	17,737
Miscellaneous	3,417
In-kind	116,095
Administrative costs	117,382
Total expenses	1,499,408
Excess of expenses over revenue	<u>\$</u> -

SOUTHERN NEW HAMPSHIRE SERVICES, INC. AND AFFILIATE

SCHEDULE OF REVENUES AND EXPENSES - BY CONTRACT

FOR THE YEAR ENDED JULY 31, 2020

Electric Energy Assistance

For the Period August 1, 2019 to July 31, 2020 Fund # 665

REVENUES	
Other revenue	\$ 812,431
Allocated corporate unrestricted revenue	9,845
Total revenue	 822,276
EXPENSES	
Payroll	423,007
Payroll taxes	32,553
Fringe benefits	140,031
Workers comp. insurance	1,484
Retirement benefits	18,531
Consultant and contractual	23,656
Travel and transportation	3,236
Conference and meetings	42
Occupancy	51,313
Advertising	175
Supplies	30,428
Equip. rentals and maintenance	3,088
Insurance	2,033
Telephone	11,805
Postage	10,894
Subscriptions	262
Depreciation	787
Miscellaneous	443
Administrative costs	68,508
Total expenses	 822,276
Excess of expenses over revenue	\$ -

STATEMENTS OF FINANCIAL POSITION

JULY 31, 2020 AND 2019

ASSETS			
		2020	2019
CURRENT ASSETS			
Cash - Operations	\$	15,319	18,732
Prepaid Expenses		8,433	 6,035
Total Current Assets		23,752	 24,767
DEPOSITS HELD IN TRUST, FUNDED			
Tenant Security Deposits		11,484	 13,294
RESTRICTED DEPOSITS AND FUNDED RESERVES			
Replacement Reserve		40,591	30,028
Operating Reserve		79,253	78,399
Tax Escrow		8,531	23,456
Insurance Escrow		2,791	 4,858
Total Restricted Deposits and Funded Reserves		131,166	 136,741
RENTAL PROPERTY			
Land		166,600	166,600
Building and Building Improvements		580,758	580,758
Total Rental Property		747,358	747,358
Less Accumulated Depreciation		59,301	 43,447
Net Rental Property		688,057	703,911
TOTAL ASSETS	\$	854,459	\$ 878,713
LIABILITIES AND NET ASSET	TS .		
CURRENT LIABILITIES			
Current Portion of Mortgage Loan Payable	\$	6,312	\$ 6,096
Accounts Payable		5,548	1,734
Accrued Expenses		205	944
Total Current Liabilities		12,065	8,774
DEPOSIT LIABILITIES			
Tenant Security Deposit Liability		11,484	 13,294
LONG-TERM LIABILITIES			
Due to Affiliate		18,312	32,103
Mortgage Loan Payable, Net of Current Portion		188,106	194,418
Total Long-Term Liabilities		206,418	 226,521
Total Liabilities		229,967	 248,589
NET ASSETS WITHOUT DONOR RESTRICTIONS		624,492	 630,124
TOTAL LIABILITIES AND NET ASSETS	\$	854,459	\$ 878,713

STATEMENTS OF ACTIVITIES

	2020		2019	
RENTAL OPERATIONS				
Income				
Tenant Rental Income	\$	171,842	\$	172,681
Laundry Income		2,275		2,235
Other Income		1,466		1,470
Interest Income - Unrestricted		14		15
Interest Income - Restricted		1,345		2,490
Total Income		176,942		178,891
Expenses (See Schedule)				
Administrative		42,309		50,777
Utilities		42,448		43,570
Maintenance		39,165		41,670
Depreciation		15,853		15,380
Interest - NHHFA Mortgage Note		6,921		7,130
General Expenses		35,878		33,608
Total Expenses		182,574		192,135
CHANGE IN NET ASSETS		(5,632)		(13,244)
NET ASSETS - BEGINNING OF YEAR		630,124		643,368
NET ASSETS - END OF YEAR	\$	624,492	\$	630,124

SCHEDULES OF RENTAL OPERATIONS EXPENSES

EXPENSES:	 2020	_	2019
Administrative			
Management Fees	\$ 14,400	\$	14,400
Salaries and Wages	16,704		20,002
Fringe Benefits	4,701		3,415
Investment Fee	-		6,120
Telephone	2,953		3,128
Other Administrative Expense	3,551		3,712
TOTAL ADMINISTRATIVE EXPENSE	 42,309		50,777
<u>Utilities</u>	 		· · · · ·
Electricity	20,098		19,750
Fuel	9,677		13,124
Water and Sewer	11,613		10,214
Other Utility Expense	1,060		482
TOTAL UTILITY EXPENSE	 42,448		43,570
Maintenance	 		· · · · ·
Custodial Supplies	318		692
Trash Removal	2,064		2,160
Snow Removal	10,951		10,296
Grounds/Landscaping	17		-
Elevator Repairs and Contract	5,045		2,764
Repairs (Materials)	17,218		25,758
Operation (Contract)	3,552		-
TOTAL MAINTENANCE EXPENSE	 39,165		41,670
Depreciation	 15,853		15,380
Interest - NHHFA Mortgage Note	6,921		7,130
General Expenses			
Real Estate Taxes	26,490		24,293
Payroll Taxes	1,273		1,612
Retirement Benefits	1,670		1,871
Workman's Compensation	915		1,064
Insurance	5,530		4,768
TOTAL GENERAL EXPENSES	 35,878		33,608
TOTAL EXPENSES	\$ 182,574	\$	192,135

SCHEDULE OF RECEIPTS AND DISBURSEMENTS PROJECT OPERATING ACCOUNT

FOR THE YEAR ENDED JULY 31, 2020

SOURCE OF	F FUNDS		
Rental Operat	ions		
Income			
	Tenant Paid Rent	\$ 148,881	
	HAP Rent Subsidy	22,961	
<u>Total Rental I</u>			\$ 171,842
	Service Income	2,275	
	Interest Income	14	
	Commercial Income Other Income		
T (1 D (1 (1,400	175 507
	Operations Receipts		175,597
Expenses	Administrative	15 116	
	Utilities	45,446 42,448	
	Maintenance	35,351	
	Interest - NHHFA Mortgage Note	6,921	
	Interest - Other Notes	-	
	General	35,878	
	Other	-	
Total Rental (Dperations Disbursements		(166,044)
	d by Rental Operations		9,553
Amortization	<u>of Mortgage</u>	6,095	
Cash Provide	d by Rental Operations		
	After Debt Service		3,458
OTHED DE			
OTHER RE	LEIPIS		
Due to Manag		(13,791)	
Owner Advar		-	
Transfer from	Restricted Cash Reserves	50,659	
	and Escrows	-	36,868
OTHER DIS	BURSEMENTS OR TRANSFERS		
Transfers to F	Restricted Cash Reserves	43,739	
	and Escrows		
Purchase of F			
	f Owner Advances	-	
	ship Expenses	-	
Transfers to 1	Yenant Security Deposit Account	-	
			43,739
	or (Decrease) in Project Account Cash		(3,413)
	Int Cash Balance at Beginning of Year		18,732
Project Accol	unt Cash Balance at End of Year		15,319
Composition	of Project Account Cash		
composition	Balance at End of Year		15,319
Petty Cash		-	
Unrestricted I	Reserve (if applicable)		
	Decorating Reserve Operating Reserve	-	
	Other Reserve		
Total Petty Ca	ash and Unrestricted Reserves		-
Total Project	Account Cash		
	at End of Year		\$ 15,319

SCHEDULE OF RECEIPTS AND DISBURSEMENTS PROJECT OPERATING ACCOUNT

FOR THE YEAR ENDED JULY 31, 2019

Rental Operations		
Income		
Tenant Paid Rent	\$ 153,454	
HAP Rent Subsidy	19,736	
Total Rental Income		\$ 173,190
Service Income	2,235	
Interest Income	15	
Commercial Income Other Income	-	
	1,470	
Total Rental Operations Receipts		176,910
Expenses		
Administrative	49,895	
Utilities	43,570	
Maintenance	42,665	
Interest - NHHFA Mortgage Note	7,130	
Interest - Other Notes General	-	
Other	33,608	
		(15(0(0))
Total Rental Operations Disbursements		(176,868)
Cash Provided by Rental Operations	5 996	42
Amortization of Mortgage Cash Provided by Rental Operations	5,886	
After Debt Service		(5,844)
		(3,011)
OTHER RECEIPTS		
Due to Management Agent	16,156	
Owner Advances	-	
Transfer from Restricted Cash Reserves	46,320	
and Escrows	-	
		62,476
OTHER DISBURSEMENTS OR TRANSFERS		
Transfers to Restricted Cash Reserves	55,176	
and Escrows		
Purchase of Fixed Assets	11,359	
Repayment of Owner Advances	-	
Other Partnership Expenses	-	
Transfers to Tenant Security Deposit Account		
		66,535
Net Issues of (Decrete) in During Assessed Cash		(0.002)
Net Increase or (Decrease) in Project Account Cash		(9,903)
Project Account Cash Balance at Beginning of Year Project Account Cash Balance at End of Year		28,635
roject Account Cash Balance at End of Tean		16,/32
Composition of Project Account Cash		
Balance at End of Year		18,732
		· · · · · ·
Petty Cash	-	
Unrestricted Reserve (if applicable)		
Decorating Reserve	-	
Operating Reserve	-	
Other Reserve	-	
Tetal Detter Crah and Human to the December		
Total Petty Cash and Unrestricted Reserves		-
Total Project Account Cash		
Total Project Account Cash at End of Year		\$ 18,732

SCHEDULE OF RESTRICTED CASH RESERVES AND ESCROWS

FOR THE YEAR ENDED JULY 31, 2020

Description of Fund	Beg	Balance ginning of <u>Period</u>	T Op	Deposits ransfers From Derations Account		nterest Carned	Tra Op	hdrawals insfers to perations account		Balance End of <u>Period</u>
Restricted Accounts:										
Insurance Escrow	\$	4,858	\$	4,767	\$	39	\$	6,873	\$	2,791
Tax Escrow		23,456		28,772		89		43,786		8,531
Replacement Reserve		30,028		10,200		363		-		40,591
Operating Reserve		78,399		-		854		-		79,253
Total Restricted Cash Reserves and Escrows SCI	\$ HED	136,741 ULE OF SU		43,739 US CASH 31, 2020	\$ CAL	1,345 CULATIO	\$ DN	50,659	\$	131,166
				51, 2020					\$	(5.622)
NET LOSS									2	(5,632)
ADD: DEPRECIATION				~						15,853
DEDUCT REQUIRED PRINCIPAL REPAYMENTS								6,095		
DEDUCT REQUIRED PAYMENTS TO								10,200		
REPLACEMENT RESERVES ADD/DEDUCT NHHFA APPROVED ITEMS Repair and Maintenance Expenses Reimbursed Through Replacement Reserves							-			
SURPLUS CASH (DEFI	CIT)								\$	(6,074)

YEAR-TO-DATE COMPILATION OF OWNERS' FEE/DISTRIBUTION

FOR THE YEAR ENDED JULY 31, 2020

YEAR	UM ALLOWABLE STRIBUTION	RIBUTION <u>CEIVED</u>	<u>B</u>	<u>ALANCE</u>
12/31/2001	\$ 243,855	\$ -	\$	243,855
12/31/2002	\$ 243,855	\$ -	\$	487,710
12/31/2003	\$ 243,855	\$ 5,895	\$	725,670
12/31/2004	\$ 243,855	\$ 7,200	\$	962,325
12/31/2005	\$ 243,855	\$ -	\$	1,206,180
12/31/2006	\$ 243,855	\$ 6,120	\$	1,443,915
12/31/2007	\$ 243,855	\$ -	\$	1,687,770
12/31/2008	\$ 243,855	\$ -	\$	1,931,625
12/31/2009	\$ 243,855	\$ -	\$	2,175,480
12/31/2010	\$ 243,855	\$ -	\$	2,419,335
12/31/2011	\$ 243,855	\$ -	\$	2,663,190
12/31/2012	\$ 243,855	\$ -	\$	2,907,045
12/31/2013	\$ 243,855	\$ 7,200	\$	3,143,700
12/31/2014	\$ 243,855	\$ -	\$	3,387,555
12/31/2015	\$ 243,855	\$ -	\$	3,631,410
7/31/2016	\$ 142,249	\$ -	\$	3,773,659
7/31/2017	\$ 243,855	\$ -	\$	4,017,514
7/31/2018	\$ 243,855	\$ -	\$	4,261,369
7/31/2019	\$ 243,855	\$ -	\$	4,505,224
7/30/2020	\$ 243,855	\$ -	\$	4,749,079

STATEMENTS OF FINANCIAL POSITION

JULY 31, 2020 AND 2019

ASSETS		
	2020	2019
CURRENT ASSETS Cash - Operations Prepaid Expenses Total Current Assets	\$ 19,889 9,178 29,067	\$ 17,001 6,880 23,881
DEPOSITS HELD IN TRUST, FUNDED		
Tenant Security Deposits	16,316	15,764
RESTRICTED DEPOSITS AND FUNDED RESERVES		
Replacement Reserve	84,264	154,554
Operating Reserve	69,966	96,431
Tax Escrow	6,548	6,543
Total Restricted Deposits and Funded Reserves	160,778	257,528
RENTAL PROPERTY		
Land	176,000	176,000
Building and Building Improvements	1,157,330	1,071,375
Total Rental Property	1,333,330	1,247,375
Less Accumulated Depreciation	121,276	89,879
Net Rental Property	1,212,054	1,157,496
TOTAL ASSETS	\$ 1,418,215	\$ 1,454,669
LIABILITIES AND NET ASSETS	5	
CURRENT LIABILITIES		
Accounts Payable	\$ 2,908	\$ 1,355
Accrued Expenses	714	430
Total Current Liabilities	3,622	1,785
DEPOSIT LIABILITIES		
Tenant Security Deposit Liability	16,332	15,781
LONG-TERM LIABILITIES		
Due to Affiliate	45,834	45,617
Mortgage Loan Payable, Net of Current Portion	1,170,000	1,170,000
Total Long-Term Liabilities	1,215,834	1,215,617
Total Liabilities	1,235,788	1,233,183
NET ASSETS WITHOUT DONOR RESTRICTIONS	182,427	221,486
TOTAL LIABILITIES AND NET ASSETS	\$ 1,418,215	\$ 1,454,669

STATEMENTS OF ACTIVITIES

	2020	2019
RENTAL OPERATIONS		
Income		
Tenant Rental Income	\$ 209,157	\$ 208,237
Laundry Income	1,355	1,274
Other Income	150	-
Interest Income - Unrestricted	21	15
Interest Income - Restricted	124	175
Total Income	210,807	209,701
Expenses (See Schedule)		
Administrative	60,452	71,428
Utilities	59,251	59,196
Maintenance	66,329	59,672
Depreciation	31,397	27,458
General Expenses	32,437	29,058
Total Expenses	249,866	246,812
CHANGE IN NET ASSETS	(39,059)	(37,111)
NET ASSETS - BEGINNING OF YEAR	221,486	258,597
NET ASSETS - END OF YEAR	\$ 182,427	\$ 221,486

SCHEDULES OF RENTAL OPERATIONS EXPENSES

EXPENSES:		2020		2019
Administrative				
Advertising	\$	25	\$	350
Management Fees		17,688		17,688
Salaries and Wages		28,918		31,953
Fringe Benefits		8,636		10,362
Audit and Accounting Expense		-		400
Legal Expenses		446		253
Telephone		1,352		1,431
Other Administrative Expense		3,387		8,991
TOTAL ADMINISTRATIVE EXPENSE		60,452		71,428
<u>Utilities</u>				
Electricity		32,400		33,814
Fuel		15,602		15,853
Water and Sewer		10,067		8,733
Other Utility Expense	_	1,182	_	796
TOTAL UTILITY EXPENSE		59,251		59,196
Maintenance				
Custodial Supplies		689		1,726
Trash Removal		2,617		3,615
Snow Removal		4,170		4,242
Grounds/Landscaping		-		3,100
Elevator Repairs and Contract		6,047		4,835
Repairs (Materials)		48,763		42,154
Repairs (Contract)	_	4,043	_	-
TOTAL MAINTENANCE EXPENSE		66,329		59,672
Depreciation		31,397		27,458
General Expenses				
Real Estate Taxes		20,974		17,040
Payroll Taxes		2,225		2,613
Workman's Compensation		827		1,102
Insurance		8,411		8,303
TOTAL GENERAL EXPENSES		32,437		29,058
TOTAL EXPENSES	\$	249,866	\$	246,812

SCHEDULE OF RECEIPTS AND DISBURSEMENTS PROJECT OPERATING ACCOUNT

FOR THE YEAR ENDED JULY 31, 2020

Rental Operati	ons		
Income			
	Tenant Paid Rent	<u>\$ 180,736</u> 28,421	
T . 1 D . 1 I	HAP Rent Subsidy	28,421	• • • • • • • • • • • • • • • • • • •
<u>Total Rental Ir</u>	<u>ncome</u> Service Income	1 255	\$ 209,157
	Interest Income	1,355	
	Commercial Income		
	Other Income	150	
Total Rental C	perations Receipts		210,683
Expenses			
<u>Expenses</u>	Administrative	62,467	
	Utilities	59,251	
	Maintenance	64,776	
	Interest - NHHFA Mortgage Note	-	
	Interest - Other Notes	-	
	General	32,437	
	Other	-	
	perations Disbursements		(218,931)
	by Rental Operations		(8,248)
Amortization of		-	
Cash Provided	by Rental Operations		(0.240)
	After Debt Service		(8,248)
OTHER REC	CEIPTS		
Due to Manag	ement A cent	217	
Owner Advand			
	Restricted Cash Reserves	112,474	
11410101 110111	and Escrows		
			112,691
OTHER DIS	BURSEMENTS OR TRANSFERS		
Transfers to R	estricted Cash Reserves	15,600	
	and Escrows		
Purchase of Fi		85,955	
	Owner Advances	-	
Other Partners		-	
Transfers to To	enant Security Deposit Account	-	
			101,555
	r (Decrease) in Project Account Cash		2,888
	nt Cash Balance at Beginning of Year		17,001
Project Accou	nt Cash Balance at End of Year		19,889
Composition of	of Project Account Cash		
<u>composition</u> c	Balance at End of Year		19,889
Petty Cash		-	
Unrestricted R	eserve (if applicable)		
	Decorating Reserve		
	Operating Reserve Other Reserve		
Total Petty Ca	sh and Unrestricted Reserves		-
<u>100011000900</u>	Sh who Shi souriyy a reading o		
Total Project A	Account Cash		
	at End of Year		\$ 19,889

SCHEDULE OF RECEIPTS AND DISBURSEMENTS PROJECT OPERATING ACCOUNT

FOR THE YEAR ENDED JULY 31, 2019

Rental Operati	ons		
Income			
	Tenant Paid Rent HAP Rent Subsidy	<u>\$ 177,824</u> 30,413	
T-4-1 D - 14-1 I.	-	50,415	¢ 208.227
<u>Total Rental In</u>	Service Income	1,274	\$ 208,237
	Interest Income	15	
	Commercial Income	-	
	Other Income	-	
Total Rental O	perations Receipts		209,526
Expenses			
	Administrative	69,543	
	Utilities	59,196	
	Maintenance	61,862	
	Interest - NHHFA Mortgage Note Interest - Other Notes		
	General	29,058	
	Other	-	
Total Rental O	perations Disbursements		(219,659)
	by Rental Operations		(10,133)
Amortization of	<u>f Mortgage</u>		<u>.</u>
Cash Provided	by Rental Operations		
	After Debt Service		(10,133)
OTHER REC	FIPTS		
		1.000	
Due to Manage Owner Advance		4,960	
	<u>Restricted Cash Reserves</u>	112,474	
<u>Induster nom</u>	and Escrows	-	
			117,434
OTHER DISI	BURSEMENTS OR TRANSFERS		
Transfers to Re	estricted Cash Reserves	15,600	
	and Escrows		
Purchase of Fin		-	
	Owner Advances	-	
Other Partners	nip Expenses enant Security Deposit Account	-	
	main Security Deposit Account		
			15,600
Net Increase of	r (Decrease) in Project Account Cash		91,701
	t Cash Balance at Beginning of Year		37,774
	t Cash Balance at End of Year		129,475
Composition o	f Project Account Cash		
	Balance at End of Year		17,001
Petty Cash			
<u>Petty Cash</u>			
Unrestricted R	eserve (if applicable)		
	Decorating Reserve		
	Operating Reserve	-	
	Other Reserve	-	
Total D-tt C	sh and Hungstwisted Deserves		
Total Petty Ca	sh and Unrestricted Reserves		-
Total Project A	Account Cash		
	at End of Year		\$ 17,001

SCHEDULE OF RESTRICTED CASH RESERVES AND ESCROWS

FOR THE YEAR ENDED JULY 31, 2020

Description of Fund		Balance ginning of <u>Period</u>	Tr Op	eposits ransfers From erations ccount		nterest Earned	Tra Oj	thdrawals ansfers to perations Account	Balance End of <u>Period</u>
Restricted Accounts:									
Tax Escrow	\$	6,543	\$	-	\$	5	\$	-	\$ 6,548
Replacement Reserve		154,554		15,600		65		85,955	84,264
Operating Reserve		96,431		-		54		26,519	 69,966
Total Restricted Cash Reserves and Escrows SCH	\$ HED	257,528 ULE OF SU			\$ CAL	124 CULATIO	\$	112,474	\$ 160,778
		J	IULY	31, 2020					
NET LOSS									\$ (39,059)
ADD: DEPRECIATION									31,397
DEDUCT REQUIRED PRINCI	PAL	REPAYM	ENTS						-
DEDUCT REQUIRED PAYME	ENTS	5 ТО							
REPLACEMENT RESERVES						15,600			
ADD/DEDUCT NHHFA APPROVED ITEMS Repair and Maintenance Expenses Reimbursed Through Replacement Reserves						es	 85,955		
SURPLUS CASH (DEFI	CIT)								\$ 62,693

STATEMENTS OF FINANCIAL POSITION

JULY 31, 2020 AND 2019

ASSETS		
	2020	2019
CURRENT ASSETS	\$ 100,810	¢ 01.620
Cash - Operations Prepaid Expenses	\$	\$ 91,630 6,318
Total Current Assets	108,746	97,948
DEPOSITS HELD IN TRUST, FUNDED	14 971	15 955
Tenant Security Deposits	14,871	15,855
RESTRICTED DEPOSITS AND FUNDED RESERVES		
Replacement Reserve	153,325	124,871
Operating Reserve	67,842	67,111
Tax Escrow	5,927	11,877
Insurance Escrow	3,480	3,581
Total Restricted Deposits and Funded Reserves	230,574	207,440
RENTAL PROPERTY		
Land	211,000	211,000
Building and Building Improvements	907,200	907,200
Total Rental Property	1,118,200	1,118,200
Less Accumulated Depreciation	52,355	28,775
Net Rental Property	1,065,845	1,089,425
TOTAL ASSETS	\$ 1,420,036	\$ 1,410,668
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES		
Current Portion of Mortgage Loan Payable	\$ 16,453	\$ 15,344
Accounts Payable	370	4,240
Accrued Expenses	-	194
Total Current Liabilities	16,823	19,778
DEPOSIT LIABILITIES		
Tenant Security Deposit Liability	14,822	15,805
LONG-TERM LIABILITIES		
Due to Affiliate	133,513	131,432
Mortgage Loan Payable, Net of Current Portion	869,248	885,694
Total Long-Term Liabilities	1,002,761	1,017,126
Total Liabilities	1,034,406	1,052,709
NET ASSETS WITHOUT DONOR RESTRICTIONS	385,630	357,959
TOTAL LIABILITIES AND NET ASSETS	\$ 1,420,036	\$ 1,410,668

STATEMENTS OF ACTIVITIES

	2020	2019
RENTAL OPERATIONS		
Income		
Tenant Rental Income	\$ 250,537	\$ 260,808
Laundry Income	2,545	2,640
Other Income	1,084	1,070
Interest Income - Unrestricted	68	56
Interest Income - Restricted	2,320	3,633
Total Income	256,554	268,207
Expenses (See Schedule)		
Administrative	44,581	38,625
Utilities	33,892	35,850
Maintenance	68,243	55,722
Depreciation	23,580	23,180
Interest - NHHFA Mortgage Note	24,582	25,616
General Expenses	34,005	31,348
Total Expenses	228,883	210,341
CHANGE IN NET ASSETS	27,671	57,866
NET ASSETS - BEGINNING OF YEAR	357,959	300,093
NET ASSETS - END OF YEAR	\$ 385,630	\$ 357,959

SCHEDULES OF RENTAL OPERATIONS EXPENSES

EXPENSES:	2020	2019
Administrative		
Advertising	\$ 150	\$ 125
Management Fees	18,000	20,872
Salaries and Wages	16,085	8,526
Fringe Benefits	4,911	3,021
Audit and Accounting Expense	-	75
Telephone	2,299	2,291
Other Administrative Expense	3,136	3,715
TOTAL ADMINISTRATIVE EXPENSE	44,581	38,625
<u>Utilities</u>		
Electricity	20,299	20,577
Fuel	9,276	8,898
Water and Sewer	2,425	4,597
Other Utility Expense	1,892	1,778
TOTAL UTILITY EXPENSE	33,892	35,850
Maintenance		
Custodial Supplies	121	-
Trash Removal	3,170	1,523
Snow Removal	21,724	25,123
Grounds/Landscaping	-	292
Repairs (Materials)	43,228	28,784
TOTAL MAINTENANCE EXPENSE	68,243	55,722
Depreciation	23,580	23,180
Interest - NHHFA Mortgage Note	24,582	25,616
General Expenses		
Real Estate Taxes	26,673	25,184
Payroll Taxes	1,237	714
Workman's Compensation	788	454
Retirement benefits	276	228
Insurance	5,031	4,768
TOTAL GENERAL EXPENSES	34,005	31,348
TOTAL EXPENSES	<u>\$ 228,883</u>	\$ 210,341

SCHEDULE OF RECEIPTS AND DISBURSEMENTS PROJECT OPERATING ACCOUNT

FOR THE YEAR ENDED JULY 31, 2020

Rental Operations		
Income		
Tenant Paid Rent	\$ 113,921	
HAP Rent Subsidy	136,616	
Total Rental Income		\$ 250,537
Service Income	2,545	
Interest Income Commercial Income	68	
Other Income	1,084	
	1,001	254,234
Total Rental Operations Receipts		234,234
Expenses Administrative	16 202	
Utilities	46,393 33,892	
Maintenance	72,113	
Interest - NHHFA Mortgage Note	24,582	
Interest - Other Notes	-	
General	34,005	
Other	-	
Total Rental Operations Disbursements		(210,985)
Cash Provided by Rental Operations		43,249
Amortization of Mortgage	15,337	
Cash Provided by Rental Operations		
After Debt Service		27,912
OTHER RECEIPTS		
Due to Management Agent	-	
Owner Advances	- 27.240	
Transfer from Restricted Cash Reserves and Escrows	37,340	
and Esclows		37,340
OTHER DISBURSEMENTS OR TRANSFERS		57,540
Transfers to Restricted Cash Reserves	58,154	
and Escrows		
Purchase of Fixed Assets	-	
Repayment of Owner Advances	(2,081)	
Other Partnership Expenses	(1)	
Transfers to Tenant Security Deposit Account	-	
		56,072
		0.100
Net Increase or (Decrease) in Project Account Cash		9,180
Project Account Cash Balance at Beginning of Year Project Account Cash Balance at End of Year		91,630 100,810
roject Account Cash Balance at End of Tean		100,810
Composition of Project Account Cash		
Balance at End of Year		100,810
Petty Cash	-	
Unrestricted Reserve (if applicable)		
Decorating Reserve	-	
Operating Reserve	-	
Other Reserve	-	
Total Petty Cash and Unrestricted Reserves		
Total Project Account Cash		
at End of Year		\$ 100,810
		,

SCHEDULE OF RECEIPTS AND DISBURSEMENTS PROJECT OPERATING ACCOUNT

FOR THE YEAR ENDED JULY 31, 2019

SOURCE OF	FUNDS		
Rental Operat	ions		
Income			
	Tenant Paid Rent	\$ 119,235	
	HAP Rent Subsidy	141,573	
Total Rental I			\$ 260,808
	Service Income	2,640	
	Interest Income	56	
	Commercial Income Other Income		
T-4-1 D		1,070	264 574
	Operations Receipts		264,574
Expenses	Administrative	38,243	
	Utilities	35,850	
	Maintenance	53,892	
	Interest - NHHFA Mortgage Note	25,616	
	Interest - Other Notes	-	
	General	31,348	
	Other	-	
Total Rental C	Operations Disbursements		(184,949)
Cash Provideo	1 by Rental Operations		79,625
Amortization		14,302	
Cash Provideo	l by Rental Operations		
	After Debt Service		65,323
OTHER REG	CEIPTS		
Due to Manag			
Owner Advan			
	Restricted Cash Reserves	43,443	
	and Escrows		
			43,443
OTHER DIS	BURSEMENTS OR TRANSFERS		
Transfers to R	estricted Cash Reserves	56,778	
	and Escrows	12 000	
Purchase of F		12,000	
	Owner Advances	5,266	
Other Partners	enant Security Deposit Account		
	enant Security Deposit Account		
			74,094
Nat Ingrange of	or (Decrease) in Project Account Cash		34.672
	nt Cash Balance at Beginning of Year		56,958
	nt Cash Balance at End of Year		91.630
<u>,</u>			
Composition	of Project Account Cash		
	Balance at End of Year		91,630
Dotty Cash			
Petty Cash			
Unrestricted F	Reserve (if applicable)		
	Decorating Reserve	-	
	Operating Reserve	-	
	Other Reserve		
T . 1 P			
Total Petty Ca	ish and Unrestricted Reserves		
Total Project	Account Cash		
10001100001	at End of Year		\$ 91,630
			.)

SCHEDULE OF RESTRICTED CASH RESERVES AND ESCROWS

FOR THE YEAR ENDED JULY 31, 2020

Description of Fund		Balance ginning of <u>Period</u>	T: Op	<u>eposits</u> ransfers From erations account		nterest Earned	Tra Op	thdrawals ansfers to berations account		Balance End of <u>Period</u>
Restricted Accounts:										
Insurance Escrow	\$	3,581	\$	5,077	\$	41	\$	5,219	\$	3,480
Tax Escrow		11,877		26,077		94		32,121		5,927
Replacement Reserve		124,871		27,000		1,454		-		153,325
Operating Reserve		67,111		-		731		-		67,842
Total Restricted Cash Reserves and Escrows SCI	\$ HED	207,440 ULE OF SU			\$ CAL	2,320 CULATIO	\$ DN	37,340	\$	230,574
NET INCOME							\$	27,671		
ADD: DEPRECIATION									23,580	
DEDUCT REQUIRED PRINCIPAL REPAYMENTS									15,337	
DEDUCT REQUIRED PAYMENTS TO										
REPLACEMENT RESERVES									27,000	
ADD/DEDUCT NHHFA APPROVED ITEMS Repair and Maintenance Expenses Reimbursed Through Replacement Reserves -										
SURPLUS CASH (DEFICIT)						\$	8,914			

YEAR-TO-DATE COMPILATION OF OWNERS' FEE/DISTRIBUTION

FOR THE YEAR ENDED JULY 31, 2020

YEAR	MAXIMUM ALLOWABLE <u>DISTRIBUTION</u>	DISTRIBUTION <u>RECEIVED</u>	BALANCE		
12/31/2003	\$ 113,850	\$ -	\$ 113,850		
12/31/2004	\$ 113,850	\$ -	\$ 227,700		
12/31/2005	\$ 113,850	\$ -	\$ 341,550		
12/31/2006	\$ 113,850	\$ -	\$ 455,400		
12/31/2007	\$ 113,850	\$ -	\$ 569,250		
12/31/2008	\$ 113,850	\$ -	\$ 683,100		
12/31/2009	\$ 113,850	\$ -	\$ 796,950		
12/31/2010	\$ 113,850	\$ -	\$ 910,800		
12/31/2011	\$ 113,850	\$ -	\$ 1,024,650		
12/31/2012	\$ 113,850	\$ -	\$ 1,138,500		
12/31/2013	\$ 113,850	\$ -	\$ 1,252,350		
12/31/2014	\$ 113,850	\$ -	\$ 1,366,200		
12/31/2015	\$ 113,850	\$ -	\$ 1,480,050		
12/30/2016	\$ 113,850	\$ -	\$ 1,593,900		
12/30/2017	\$ 113,850	\$ -	\$ 1,707,750		
7/31/2018	\$ 66,413	\$ -	\$ 1,774,163		
7/31/2019	\$ 113,850	\$ -	\$ 1,888,013		
7/30/2020	\$ 113,850	\$ -	\$ 2,001,863		